

DECLARATION

I, Malyani Padhan, hereby declare that the research work contained in this thesis entitled “A STUDY ON TEACHER LEADERSHIP PRACTICES OF SECONDARY SCHOOL TEACHERS OF BARGARH DISTRICT IN ODISHA” is my own work and it has not been previously submitted for any degree or diploma in any University.

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Vadodara
October 2024

CERTIFICATE

This is to certify that the work contained in this thesis entitled “A STUDY ON TEACHER LEADERSHIP PRACTICES OF SECONDARY SCHOOL TEACHERS OF BARGARH DISTRICT IN ODISHA” submitted by Malyani Padhan to The Maharaja Sayajirao University of Baroda, Vadodara, Gujarat, India for the Degree of Doctor of Philosophy (Ph.D.) in Education is a record of bonafide original research work carried out by her under my supervision and guidance. The result embodied in the same has not been submitted elsewhere for the award of any degree or diploma. It is further stated that the doctoral research was carried out fulfilling the requisite attendance criteria as per O. Ph.D.; 2 (iii) of the Maharaja Sayajirao University of Baroda, Vadodara, Gujarat, India.

I find it fit for submission and evaluation.

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LISTS OF ABBREVIATIONS

Sr No	Short Form	Full Form
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1	GIA	Grant-in-aid
2	M. I. L	Modern Indian Language
3	BSE	Board of Secondary Education
4	F	Frequency