

List of Tables

| Table No. | Particulars | Page No. |
|-----------|---|----------|
| 5.1 | Average of data analysis Parameters Pre and Post M&A Years of “Acquisition of Indo Burma Petroleum Company Ltd. (IBP Co. Ltd) by Indian Oil Corporation Ltd. (IOCL)” | 51 |
| 5.2 | Average of data analysis Parameters Pre and Post M&A Years of “Acquisition of Mangalore Refinery and Petrochemicals (MRPL) by Oil and Natural Gas Corporation Ltd. (ONGC) | 61 |
| 5.3 | Average of data analysis Parameters Pre and Post M&A Years of “Acquisition of Indian Petro Chemicals Ltd. (IPCL) by Reliance Industries Ltd. (RIL)” | 71 |
| 5.4 | Average of data analysis Parameters Pre and Post M&A Years of “Acquisition of Kochi Refineries Ltd. (KRL) by Bharat Petroleum Corporation Ltd. (BPCL)” | 80 |
| 7.1 | The paired t-test Results of Mean pre-merger and post-merger Operational Synergy Parameters | 83 |
| 7.2 | The paired t-test Results of Mean pre-merger and post-merger Financial Synergy Parameters | 84 |
| 7.3 | The paired t-test Results of Mean pre-merger and post-merger Shareholder’s return and shareholder’s wealth Parameters | 85 |